

Revenue and Capital Budget 2014/15



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Foreword from Keith Barrow, Leader of Shropshire Council

Welcome to Shropshire Council's budget book for the 2014/15 financial year.

This year, alongside the Council's budget book, we have produced a Business Plan and Financial Strategy for the first time. Together these two documents give shape and substance to the Council's finances over the short and medium term.

The Budget Book provides details of how and where we will spend money over the next twelve months. The Business Plan and Financial Strategy puts the budget in the context of what we are planning to do, and how we are planning to do it over the next three years, while also considering what may lie beyond this timeframe.

In the Business Plan and Financial Strategy I talk of involving people every step of the way as change happens. This means sharing options with you, talking about the choices we will face and involving you when we make decisions. We set out our priorities - to help grow and protect our beautiful county and those who live, work and visit it. To deliver these priorities, Cabinet, Scrutiny Members and Council Managers are working as a team to invest scarce resources where they can make the biggest impact.

The Budget Book is a little different. Here the focus is on the next twelve months, turning our priorities and aspirations into the reality of spending plans on a service by service basis.

This year, instead of rolling forward our previous budget, we've been business planning on a zero based budget approach. This means making no assumptions about previous spending, and instead redesigning then costing our new approach. That's how I want us to move forward in future, carefully choosing where to invest to make the biggest impact for people and priorities with greatest need. I didn't become a Councillor to make cuts. Like all the talented people who work for and support Shropshire Council, I sought election so I can make a difference, helping Shropshire become a thriving, successful county, full of people who can make the most of their lives. I believe this means completely changing the way every part of the Council works, reinventing everything we do so it's genuinely built around the needs of our customers, rather than getting bogged down in bureaucracy and processes. The Council's role is changing and many of our services will be delivered differently in the future, as we work to make the best possible use of our finances. We are already working in new ways - using ip&e, our wholly owned company to trade some of our great services across the public sector, creating public profit that then gets ploughed back into the county to invest in what we do for our residents. So, instead of 'externalising' or 'outsourcing' services, through ip&e we believe we can keep cash in Shropshire and, by winning business outside the county, help protect jobs here. Last year saw the introduction of localised Business Rates, which allows Shropshire Council to retain 50% of all the business rates raised in the Shropshire area. This provides a further incentive to the Council to grow local business and infrastructure for the benefit of local people.

As you will see from the capital budget section of this book, we are investing over £58million into local projects in 2014/15. The capital programme remains priority led, reflecting the need for growth in the Shropshire economy, investment in infrastructure and roads, and significant funding to deliver superfast broadband across much of Shropshire in the coming years.

We are continuing to work to avoid prudential borrowing by generating capital receipts from the sale of surplus assets; at the same time driving down costs by reducing the asset base we have to manage and maintain each year.

The bottom line is, of course, that we have to balance our books, which I am delighted to say we have achieved over the three years of our medium term financial plan. This budget for 2014/15 forms the first step in delivering that three year strategy.

I would like to take this opportunity to offer my thanks to the officers who work extremely hard to manage our very complex finances – something that will be increasingly important in the years to come.

Keith Barrow
Leader of Shropshire Council

Revenue Summary

2013/14 Revised Budget		Budget 2014/15									
		Service Area	Staff £	Gross Expenditure			Non		Gross Income		
Contracts & Transfer Payments £	Other Controllable expenditure £			Internal Recharges £	Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £		
69,384,810	Adult Services	16,122,420	64,592,710	4,583,890	3,123,120	1,125,500	89,547,640	-98,790	-24,894,170	-24,992,960	64,554,680
61,065,360	Childrens Services	27,349,230	154,702,200	33,501,930	5,216,500	10,565,250	231,335,110	-162,104,600	-13,328,790	-175,433,390	55,901,720
95,789,360	Commissioning	25,100,940	36,280,680	31,832,310	5,931,910	18,375,840	117,521,680	-4,285,870	-22,879,770	-27,165,640	90,356,040
1,286,860	Public Health	2,051,200	9,031,220	1,492,650	709,370	105,110	13,389,550	-10,049,950	-1,869,460	-11,919,410	1,470,140
4,005,790	Resources & Support	30,633,740	67,509,270	66,066,230	13,385,050	-28,883,660	148,710,630	-79,437,690	-58,110,570	-137,548,260	11,162,370
231,532,180	Sub Total	101,257,530	332,116,080	137,477,010	28,365,950	1,288,040	600,504,610	-255,976,900	-121,082,760	-377,059,660	223,444,950
	0 Less recharges*				-28,365,950		-28,365,950		28,365,950	28,365,950	0
231,532,180	Net Budget	101,257,530	332,116,080	137,477,010	0	1,288,040	572,138,660	-255,976,900	-92,716,810	-348,693,710	223,444,950
-67,074,002	Revenue Support Grant										-57,058,059
-9,659,912	Top Up Grant										-9,848,092
-38,370,381	Business Rates										-38,325,286
-378,230	New Homes Bonus Topslice										-154,558
-416,666	Collection Fund Surplus										-1,033,493
115,632,989	Council Tax Requirement										117,025,462
1,164.72	Council Tax (Band D)										1,164.72
6,819,787	General Fund Balances (Opening)										12,505,000
42,988,827	Earmarked Reserves (Opening)										20,270,000
49,808,614	Total Balances Held										32,775,000

* Recharges have been excluded from the Council's expenditure and income budget to ensure that the cost of these services and the recharged cost for these services are no longer both reflected in the gross budget.

Portfolio Holder Summary

2013/14 Revised Budget £	Portfolios	Budget 2014/15						Gross Income			Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
69,604,580	Adult Services and Local Commissioning (South)	16,235,130	64,592,710	4,588,090	3,311,860	1,131,400	89,859,190	-98,790	-24,894,170	-24,992,960	64,866,230
37,696,860	Business Growth, ip&e and Commissioning (North)	8,157,500	22,066,680	8,905,450	1,885,120	3,193,310	44,208,060	-3,303,610	-5,187,420	-8,491,030	35,717,030
61,065,360	Children's Services, Transformation and Safeguarding	27,349,230	154,702,200	33,501,930	5,216,500	10,565,250	231,335,110	-162,104,600	-13,328,790	-175,433,390	55,901,720
1,286,860	Health	2,051,200	9,031,220	1,492,650	709,370	105,110	13,389,550	-10,049,950	-1,869,460	-11,919,410	1,470,140
32,229,580	Highways & Transport	5,620,440	12,940,080	9,537,080	1,330,100	11,302,170	40,729,870	-982,260	-7,403,570	-8,385,830	32,344,040
16,056,240	Leisure, Libraries and Culture	6,273,840	1,273,410	7,417,570	1,133,860	3,548,630	19,647,310	0	-6,605,970	-6,605,970	13,041,340
73,380	Performance	566,010	0	91,740	164,560	4,120	826,430	0	-826,430	-826,430	0
9,586,910	Planning, Housing and Commissioning	4,936,450	510	5,968,010	1,394,090	325,830	12,624,890	0	-3,682,810	-3,682,810	8,942,080
3,932,410	Resources, Finance and Support	30,067,730	67,509,270	65,974,490	13,220,490	-28,887,780	147,884,200	-79,437,690	-57,284,140	-136,721,830	11,162,370
231,532,180	Sub Total	101,257,530	332,116,080	137,477,010	28,365,950	1,288,040	600,504,610	-255,976,900	-121,082,760	-377,059,660	223,444,950
	0 Less recharges				-28,365,950		-28,365,950		28,365,950	28,365,950	0
231,532,180	Total Portfolio Budgets	101,257,530	332,116,080	137,477,010	0	1,288,040	572,138,660	-255,976,900	-92,716,810	-348,693,710	223,444,950

Lee Chapman	Adult Services and Local Commissioning (South)
Steve Charmley	Business Growth, ip&e and Commissioning (North)
Ann Hartley	Children's Services, Transformation and Safeguarding
Karen Calder	Health
Claire Wild	Highways & Transport
Gwilym Butler	Leisure, Libraries and Culture
Tim Barker	Performance
Mal Price	Planning, Housing and Commissioning
Mike Owen	Resources, Finance and Support

Subjective Analysis

Service Area	Budget 2014/15														
	Employees £	Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Other Grants and Contributions £	Other Income incl Fees & Charges £	Internal Recharges £	Total Income £	Net Budget Requirement £
Adult Services	16,162,770	702,000	2,195,200	1,712,620	58,961,670	5,564,760	3,123,120	1,125,500	89,547,640	-98,790	-9,035,520	-15,858,650	0	-24,992,960	64,554,680
Childrens Services	29,625,880	2,025,760	11,803,750	147,874,080	24,018,270	205,620	5,216,500	10,565,250	231,335,110	-162,104,600	-3,543,280	-9,785,510	0	-175,433,390	55,901,720
Commissioning	25,260,450	6,362,130	1,629,410	24,333,000	35,628,940	0	5,931,910	18,375,840	117,521,680	-4,285,870	-2,028,190	-20,720,500	-131,080	-27,165,640	90,356,040
Public Health	2,157,720	14,050	33,220	1,338,860	9,056,950	-25,730	709,370	105,110	13,389,550	-10,049,950	-1,299,700	-569,760	0	-11,919,410	1,470,140
Resources & Support	31,100,110	5,428,340	657,990	33,884,610	30,654,440	62,483,750	13,385,050	-28,883,660	148,710,630	-79,437,690	-12,518,930	-17,356,770	-28,234,870	-137,548,260	11,162,370
Sub Total	104,306,930	14,532,280	16,319,570	209,143,170	158,320,270	68,228,400	28,365,950	1,288,040	600,504,610	-255,976,900	-28,425,620	-64,291,190	-28,365,950	-377,059,660	223,444,950
Less recharges							-28,365,950		-28,365,950				28,365,950	28,365,950	0
Net Budget	104,306,930	14,532,280	16,319,570	209,143,170	158,320,270	68,228,400	0	1,288,040	572,138,660	-255,976,900	-28,425,620	-64,291,190	0	-348,693,710	223,444,950

MTFP Summary

The Final Council Business Plan and Financial Strategy presented to Council 27 February 2014 provides the latest projections on the Council's Resource and Expenditure projections over the period 2014-2017 including the gross budget for 2014/15 of £572.138m. The following table provides a summary:

Table 1: Resource and Expenditure Projections 2014-2017

	2014/15	2015/16	2016/17
	£'000	£'000	£'000
Resources	572,138	558,886	548,424
Expenditure	613,669	620,553	628,424
Funding Gap	-41,531	-61,667	-80,000
Year on Year		-20,136	-18,333

The resource projections are based on the Final Local Government Finance Settlement received on 5 February 2014 and estimates of Local Business Rates retained locally. Council Tax has been frozen at 2013/14 levels and the Council will receive 2014/15 Council Tax Freeze Grant of £1.307m.

The expenditure projections use 2013/14 monitoring information, inflationary and known service pressures.

The shortfall of £80m over 3 years was identified early in the 2013/14 financial year and reports to Cabinet throughout the year have refined the projections and identified the Council's approach to addressing the shortfall.

The Council Business Plan and Financial Strategy provides more information on the future approach for the Council and how savings will be achieved by redesign of services and new ways of working. The table below summaries the savings identified over the period 2014-17.

Table 2: Proposals Identified to Manage the Funding Gap

	2014/15	2015/16	2016/17
	£'000	£'000	£'000
Proposals Identified	39,892	24,614	18,695
Less year 3 savings contingency			(3,201)
Cumulative Total	39,892	64,506	80,000

The 2014/15 budget assumes savings of £41.531m will be achieved in 2014/15. The final projections on resources and rephrasing of growth proposals can reduce the funding gap by up to £6.262m in 2014/15 on a one-off basis. Our planning assumptions are that the first call on this will be the funding of the shortfall on savings identified in 2014/15 of £1,639m.

Detailed Budgets By Service Area

Adult Services

2013/14 Revised Budget £	Service Area	Budget 2014/15						Gross Income			Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
Social Care Operations											
47,849,190	- Long Term Support	3,883,510	60,030,780	2,031,570	554,960	234,300	66,735,120	0	-20,901,580	-20,901,580	45,833,540
6,270,890	- Short Term Support	2,593,390	708,500	770,210	215,120	141,920	4,429,140	0	-313,880	-313,880	4,115,260
54,120,080	Total Social Care & Operations	6,476,900	60,739,280	2,801,780	770,080	376,220	71,164,260	0	-21,215,460	-21,215,460	49,948,800
Social Care Efficiency & Approval											
6,966,950	- Developmental Services	2,800,390	3,567,210	194,430	534,210	118,720	7,214,960	-98,790	-765,380	-864,170	6,350,790
7,270,570	- Provider Services	6,716,480	286,220	1,561,410	405,730	613,870	9,583,710	0	-2,913,330	-2,913,330	6,670,380
14,237,520	Total Social Care Efficiency & Approval	9,516,870	3,853,430	1,755,840	939,940	732,590	16,798,670	-98,790	-3,678,710	-3,777,500	13,021,170
1,027,210	Adult Services Management	128,650	0	26,270	1,413,100	16,690	1,584,710	0	0	0	1,584,710
69,384,810	Net Budget for Adult Services	16,122,420	64,592,710	4,583,890	3,123,120	1,125,500	89,547,640	-98,790	-24,894,170	-24,992,960	64,554,680

Detailed Budgets By Service Area

Children's Services

2013/14 Revised Budget		Budget 2014/15									
Service Area	Budget	Gross Expenditure					Gross Income			Net Budget Requirement	
		Staff	Contracts & Transfer Payments	Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income		Total Income
	£	£	£	£	£	£	£	£	£	£	£
Learning & Skills											
685,350 - LETS	5,377,420	94,150	2,867,880	319,530	379,880	9,038,860	-1,472,520	-7,011,420	-8,483,940	554,920	
3,221,730 - Education Improvement	3,482,730	152,430	240,720	169,040	222,160	4,267,080	0	-2,482,130	-2,482,130	1,784,950	
2,083,110 - Lifelong Learning	1,798,250	35,010	956,910	106,690	86,010	2,982,870	0	-1,182,980	-1,182,980	1,799,890	
16,830 - Family Solutions	349,820	0	184,380	23,390	14,480	572,070	-506,400	0	-506,400	65,670	
26,520,180 - Business Support	1,956,540	9,890	9,299,790	2,101,000	8,501,360	21,868,580	-216,000	-781,630	-997,630	20,870,950	
2,269,660 - Director of Childrens' Services	339,660	532,770	334,520	234,760	561,330	2,003,040	0	-112,140	-112,140	1,890,900	
-776,810 - SEN	128,930	0	22,450	417,320	6,510	575,210	0	0	0	575,210	
34,020,050	13,433,350	824,250	13,906,650	3,371,730	9,771,730	41,307,710	-2,194,920	-11,570,300	-13,765,220	27,542,490	
Childrens Safeguarding											
121,840 - Safeguarding Management	46,450	0	2,450	2,610	4,270	55,780	0	0	0	55,780	
108,690 - Health & Social Care Integration	0	34,160	-39,090	0	520	-4,410	0	0	0	-4,410	
26,465,990 - Safeguarding	12,035,130	9,535,010	6,503,080	1,841,310	785,390	30,699,920	-1,262,120	-1,476,800	-2,738,920	27,961,000	
348,790 - Youth Justice	0	394,190	0	850	0	395,040	-48,180	0	-48,180	346,860	
27,045,310	12,081,580	9,963,360	6,466,440	1,844,770	790,180	31,146,330	-1,310,300	-1,476,800	-2,787,100	28,359,230	
Central DSG											
0 - Education Improvement	627,810	6,210,250	1,089,940	0	210	7,928,210	-7,928,210	0	-7,928,210	0	
0 - School Business Support	318,450	0	2,457,720	0	1,050	2,777,220	-2,695,550	-81,670	-2,777,220	0	
0 - SEN	888,040	7,281,720	9,581,180	0	2,080	17,753,020	-17,553,000	-200,020	-17,753,020	0	
0	1,834,300	13,491,970	13,128,840	0	3,340	28,458,450	-28,176,760	-281,690	-28,458,450	0	
0 Schools	0	130,422,620	0	0	0	130,422,620	-130,422,620	0	-130,422,620	0	
61,065,360 Net Budget for Childrens' Services	27,349,230	154,702,200	33,501,930	5,216,500	10,565,250	231,335,110	-162,104,600	-13,328,790	-175,433,390	55,901,720	

Detailed Budgets By Service Area

Commissioning

2013/14 Revised Budget £	Service Area	Budget 2014/15										
		Staff £	Contracts & Transfer Payments £	Gross Expenditure			Non Controllable costs £	Total Expenditure £	Gross Income			Net Budget Requirement £
				Controllable expenditure £	Internal Recharges £	Other			Government Grants £	Service Income £	Total Income £	
306,770	Director of Commissioning	128,920	0	6,700	511,090	6,640	653,350	0	0	0	653,350	
405,790	Local Commissioning	268,800	0	22,490	124,610	14,230	430,130	0	0	0	430,130	
	Area Commissioner North											
175,400	- Area Commissioner North	112,710	0	2,650	113,440	5,750	234,550	0	0	0	234,550	
1,646,970	- Community Action	571,610	0	154,350	52,470	36,660	815,090	0	0	0	815,090	
4,257,050	- Libraries	1,973,500	68,610	761,650	278,500	579,730	3,661,990	0	-329,120	-329,120	3,332,870	
1,266,820	- Positive Activities for Young People	634,430	123,580	438,160	70,450	241,330	1,507,950	0	-403,340	-403,340	1,104,610	
124,230	- Markets	0	0	25,740	7,800	52,640	86,180	0	-18,710	-18,710	67,470	
26,932,120	- Waste	415,240	21,781,790	6,450,990	220,110	1,765,630	30,633,760	-3,185,610	-705,600	-3,891,210	26,742,550	
34,402,590	Total Area Commissioner North	3,707,490	21,973,980	7,833,540	742,770	2,681,740	36,939,520	-3,185,610	-1,456,770	-4,642,380	32,297,140	
	Area Commissioner South											
219,770	- Area Commissioner South	112,710	0	4,200	188,740	5,900	311,550	0	0	0	311,550	
302,470	- Arts	33,440	0	181,460	3,780	360	219,040	0	0	0	219,040	
25,400,650	- Environmental Maintenance	2,843,500	11,932,950	1,983,260	275,440	10,563,790	27,598,940	0	-1,188,720	-1,188,720	26,410,220	
6,046,200	- Highways & Transport	1,443,280	1,004,130	7,530,810	879,430	639,440	11,497,090	-982,260	-5,369,210	-6,351,470	5,145,620	
4,516,770	- Leisure	916,090	1,074,050	1,647,730	76,760	1,871,050	5,585,680	0	-1,819,790	-1,819,790	3,765,890	
782,730	- Passenger Transport	1,333,660	3,000	23,010	175,230	98,940	1,633,840	0	-845,640	-845,640	788,200	
377,740	- Sports Development	173,520	0	76,120	13,920	8,090	271,650	0	-58,000	-58,000	213,650	
37,646,330	Total Area Commissioner South	6,856,200	14,014,130	11,446,590	1,613,300	13,187,570	47,117,790	-982,260	-9,281,360	-10,263,620	36,854,170	
	Business Growth & Prosperity											
388,710	- Business Growth Management	107,610	0	3,530	594,870	5,580	711,590	0	0	0	711,590	
1,034,660	- Development Management	2,476,940	0	425,010	399,270	120,990	3,422,210	0	-2,854,470	-2,854,470	567,740	
1,060,120	- Enterprise & Business	866,990	0	196,700	172,440	38,570	1,274,700	0	-214,780	-214,780	1,059,920	
58,410	- Infrastructure & Growth	213,800	99,150	490,770	90,840	440,610	1,335,170	0	-1,320,370	-1,320,370	14,800	
2,701,420	- Outdoor Recreation	847,620	1,000	1,465,870	58,490	408,730	2,781,710	0	-401,520	-401,520	2,380,190	
884,640	- Planning Policy	761,640	0	152,650	63,920	49,660	1,027,870	0	-237,830	-237,830	790,040	
1,657,780	- Sustainability	1,423,030	139,250	281,620	171,340	140,650	2,155,890	0	-626,390	-626,390	1,529,500	
680,230	- Theatre	994,710	6,170	2,685,530	68,400	396,040	4,150,850	0	-3,594,200	-3,594,200	556,650	
2,547,760	- Visitor Economy	1,233,980	46,490	691,040	209,180	531,990	2,712,680	0	-906,400	-906,400	1,806,280	
11,013,730	Total Business Growth & Prosperity	8,926,320	292,060	6,392,720	1,828,750	2,132,820	19,572,670	0	-10,155,960	-10,155,960	9,416,710	
	Public Protection & Enforcement											
1,764,080	- Healthier People & Communities	1,350,080	0	39,800	135,060	67,210	1,592,150	0	-56,200	-56,200	1,535,950	
1,249,540	- Healthier & Sustainable Environment	1,177,690	0	175,830	94,300	55,160	1,502,980	0	-589,550	-589,550	913,430	
6,873,110	- Housing Health & Wellbeing	1,321,460	510	5,364,330	211,420	135,370	7,033,090	0	-590,510	-590,510	6,442,580	
921,030	- Public Protection Management	107,360	0	240,840	530,060	19,030	897,290	0	-20,120	-20,120	877,170	
1,206,390	- Safer & Stronger Communities	1,256,620	0	309,470	140,550	76,070	1,782,710	-118,000	-729,300	-847,300	935,410	
12,014,150	Total Public Protection & Enforcement	5,213,210	510	6,130,270	1,111,390	352,840	12,808,220	-118,000	-1,985,680	-2,103,680	10,704,540	
95,789,360	Net Budget for Commissioning	25,100,940	36,280,680	31,832,310	5,931,910	18,375,840	117,521,680	-4,285,870	-22,879,770	-27,165,640	90,356,040	

Detailed Budgets By Service Area

Public Health

2013/14 Revised Budget £	Service Area	Budget 2014/15									Net Budget Requirement £	
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other Controllable expenditure £		Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £		Total Income £
	Public Health											
455,810	- Multi Agency	157,100	99,560	287,490	76,000	27,750	647,900	-202,320	-90,000	-292,320	355,580	
998,600	- Health CYP	153,830	760,000	71,650	1,980	7,470	994,930	0	0	0	994,930	
-8,017,160	- Public Health GM	234,690	494,000	629,590	353,210	11,800	1,723,290	-9,847,630	0	-9,847,630	-8,124,340	
2,145,160	- Help to Change	480,980	2,117,000	5,000	9,770	20,360	2,633,110	0	0	0	2,633,110	
1,325,850	- Health Inequalities	135,200	1,269,310	570	990	190	1,406,260	0	0	0	1,406,260	
114,430	- Health Intelligence	110,970	22,610	950	3,960	5,580	144,070	0	0	0	144,070	
3,382,820	- Substance Misuse	165,630	4,153,820	50,000	2,150	5,310	4,376,910	0	-974,000	-974,000	3,402,910	
490,170	- Coroners	164,850	114,920	368,610	64,660	7,370	720,410	0	-235,700	-235,700	484,710	
391,180	- Registrars	447,950	0	78,790	196,650	19,280	742,670	0	-569,760	-569,760	172,910	
1,286,860	Net Budget for Public Health	2,051,200	9,031,220	1,492,650	709,370	105,110	13,389,550	-10,049,950	-1,869,460	-11,919,410	1,470,140	

Detailed Budgets By Service Area

Resources & Support

2013/14 Revised Budget £	Service Area	Budget 2014/15					Gross Income			Net Budget Requirement £	
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £		Total Income £
0	Corporate Management	725,020	0	77,340	519,010	4,850	1,326,220	0	-1,326,220	-1,326,220	0
2,094,550	Finance, Governance & Assurance	5,277,010	0	995,110	1,952,640	150,630	8,375,390	-449,890	-6,105,680	-6,555,570	1,819,820
2,820,240	Commercial Services	11,057,340	702,350	12,845,160	2,261,280	2,188,100	29,054,230	-7,860	-25,681,760	-25,689,620	3,364,610
1,492,890	Customer Involvement	6,315,670	63,059,880	2,683,600	2,318,160	884,110	75,261,420	-63,809,100	-12,782,040	-76,591,140	-1,329,720
-65,740	Human Resources	2,455,830	0	365,610	582,480	28,220	3,432,140	0	-3,312,660	-3,312,660	119,480
1,467,960	Legal, Strategy & Democratic	3,018,200	6,200	2,473,750	1,137,170	41,890	6,677,210	0	-5,524,540	-5,524,540	1,152,670
-3,804,110	Corporate Budgets	1,784,670	3,740,840	46,625,660	4,614,310	-32,181,460	24,584,020	-15,170,840	-3,377,670	-18,548,510	6,035,510
4,005,790	Net Budget for Resources & Support	30,633,740	67,509,270	66,066,230	13,385,050	-28,883,660	148,710,630	-79,437,690	-58,110,570	-137,548,260	11,162,370

Appendices



Appendix 1: Savings

Appendix 2: Recharges

Appendix 3: Government Grant Schedule

Appendix 4: Reports Schedule

Appendix 5: Glossary

Appendix 1 - Savings

	2014/15	2015/16	2016/17
	£	£	£
Adult Social Care	10,233,354	6,893,547	7,618,442
Children's Services	7,212,000	3,565,000	1,890,000
Commissioning	8,205,207	6,437,579	4,382,847
Public Health	54,727	0	0
Resources & Support	14,186,262	7,718,117	4,804,213
Total	39,891,550	24,614,243	18,695,502

Adult Social Care Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Renegotiate Contracts	Review and renegotiate contracts across Adult Services with a view to redesigning or reducing requirements to meet lower cost allowances. Review will include all major procurement areas.	1,904,072	1,459,586	400,000
Outcomes for Customers	Redesign and recommission reablement services to include START service and external provision.	550,000	0	0
Outcomes for Customers	Redesign the Adult Social Care operating model. A new model of service that maximises individual potential of families and communities, playing a different and more rewarding part in support.	3,020,000	2,600,000	4,000,000
Outcomes for Customers	To introduce a modern social care delivery model building upon the success of the P2P and STEP developments	727,984	655,186	589,667
Outcomes for Customers	Reconfigure services across Adult Services including day service provision, Community Living, Client Property and Appointeeships and Sensory Impairment.	1,134,347	150,000	0

Appendix 1 - Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
A workforce that fits	Appropriately resize the workforce to ensure efficient and customer focussed organisation. VR proposals within Adult Services	1,200,000	200,000	0
Zero Based Budgets and Business Planning	Review of service delivery across Adult Services to take account of existing high cost placements and reduce future demand for such services.	1,260,000	1,828,775	2,628,775
Zero Based Budgets and Business Planning	Review of Transport Costs across Adult Services.	436,951	0	0
Total		10,233,354	6,893,547	7,618,442

Appendix 1 - Savings

Children's Services Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Renegotiate Contracts	Review and renegotiate contracts across Children's Services with a view to redesigning or reducing requirements to meet lower cost allowances. Review will include all major procurement areas.	0	300,000	0
Outcomes for Customers	Develop all age disability provision with Adult Social Care and develop personalisation agenda.	100,000	200,000	0
Outcomes for Customers	West Mercia Adoption Service. Review Fostering arrangements for more challenging young people.	25,000	50,000	0
Outcomes for Customers	Develop Joint Venture with commercial provider. Review Early Years support, increase trading.	1,430,000	200,000	0
Outcomes for Customers	Analyse back office processes: administration; use of IT, impact of rurality.	150,000	345,000	200,000
Outcomes for Customers	Review Supervised Access across Children's Services with a view to meeting revised needs.	200,000	0	0
Outcomes for Customers	Redesign early support and assist provision.	500,000	700,000	0
Outcomes for Customers	Expansion of local provision, wider range of provision at a local level for 16/17 year old care leavers	0	400,000	0
Outcomes for Customers	Redesign Education Improvement Team to carry out statutory responsibilities to meet the support and challenge requirements of Education.	150,000	0	101,000
A workforce that fits	Appropriately re-size the workforce to ensure an efficient and customer focussed organisation. Voluntary Redundancy proposals within Children's Services.	800,000	0	0

Appendix 1 - Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Zero Based Budgets and Business Planning	Review current residential provision within Children's Services and increase assessment capacity. Review existing and future mix of provision.	2,266,000	1,370,000	1,589,000
Zero Based Budgets and Business Planning	Review of Transport Costs across Children's Services.	1,591,000	0	0
Total		7,212,000	3,565,000	1,890,000

Appendix 1 - Savings

Commissioning Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Renegotiate Contracts	Review and renegotiate contracts across Commissioning Directorate with a view to redesigning or reducing requirements to meet lower cost allowances. Review will include all major procurement areas.	1,355,667	2,407,834	1,747,849
Outcomes for Customers	Redesign of Business and Enterprise function that will lead to an end to end offer for the business community	65,825	118,350	144,075
Outcomes for Customers	Redesign Healthier People and Communities - (Review animal movement monitoring contract)	30,000	0	0
Outcomes for Customers	Modernisation of processes and creation of efficiencies within Theatre Services	90,000	10,000	0
Outcomes for Customers	Redesign of a new Visitor Economy model including museum services and visitor attractions	263,627	178,840	172,590
Outcomes for Customers	Behavioural change programme using customer segmentation approach to increase recycling and reduce waste growth.	288,000	126,500	240,000
Outcomes for Customers	Redesign the Libraries service, including Visitor Information Centres.	1,006,331	299,764	0
Outcomes for Customers	Redesign Highways and Transport function, creating alliance with Cheshire West and Chester (CWAC)	430,000	72,340	502,341
Outcomes for Customers	Redesign Environmental Maintenance function, creating merged function with CWAC, moving processes in house and increasing income	150,000	202,660	152,659
Outcomes for Customers	Redesign within Community Action, Positive Activities, Outdoor Recreation and Sports Development to create a Community Enablement Team (CET)	196,163	171,445	0

Appendix 1 - Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Outcomes for Customers	Redesign of the Outdoor Recreation service that will lead to locally led approaches with a focus on physical activity	51,400	288,215	207,375
Outcomes for Customers	Redesign of Public Protection - in preparation for Regulatory and Business Support Services (RABSS)	109,000	0	0
Outcomes for Customers	Redesign Healthier and Sustainable Environment, including commissioning of Parking and Cash Collection	94,315	0	0
Outcomes for Customers	Create efficiencies in Bereavement Services function, stopping non-utilised service and generating income	58,500	0	0
Outcomes for Customers	Redesign across Positive Activities, Arts Development and Sports Development to create a new model for Activities for Young People	58,832	215,844	215,844
Outcomes for Customers	Redesign Safer and Stronger Communities function, stopping Bikeability and redefining 24/7 CCTV monitoring	20,838	140,000	0
Outcomes for Customers	Redesign of Development Management and Planning Policy - Environment & Sustainability Service will be redesigned with other planning functions in order to create a more integrated delivery focussed Business Unit	150,600	35,000	0
Outcomes for Customers	Review of joint use Leisure Facilities to identify how they are best delivered on a local basis.	118,420	206,055	227,335
Outcomes for Customers	Redesign and reinvention of Housing Services concentrating on early intervention, providing an integrated approach to meeting people's needs, cutting out waste to improve customer outcomes.	500,000	1,604,025	0
Trade for Public Profit	Create commercial activity within the wider Regulatory and Business Support Services model.	0	50,000	772,779

Appendix 1 - Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
A workforce that fits	Appropriately re-size the workforce to ensure an efficient and customer focussed organisation. Voluntary Redundancy proposals within Commissioning Directorate.	2,165,749	310,707	0
Stop Waste	Reduce Sustainability supplies and services budget	6,000	0	0
Stop Waste	Cease provision of Local Joint Committee grant funding	529,850	0	0
Stop Waste	Enforcement of Waste Management Policy and decommissioning of some services.	180,000	0	0
Zero Based Budgets and Business Planning	Review of Transport Costs across Commissioning Directorate.	286,090	0	0
Total		8,205,207	6,437,579	4,382,847

Appendix 1 - Savings

Public Health Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Zero Based Budgets and Business Planning	Review Public Health spending to meet spending targets	54,727	0	0
Total		54,727	0	0

Appendix 1 - Savings

Resources & Support Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Sell Assets we don't need	Asset rationalisation to fit with mobile and flexible working ethos. Manage total asset base of Council under a Corporate Landlord arrangement	900,650	1,527,443	0
Renegotiate Contracts	Review and renegotiate contracts across Resources and Support Services with a view to redesigning or reducing requirements to meet lower cost allowances.	20,000	0	0
Outcomes for Customers	Redesign points of face to face contact for the full range of transactional services. Meet the demand for increased access in alternative methods of contact e.g. digital and mobile.	150,000	0	0
Trade for Public Profit	Further develop a commercial approach to our business and maximise earnings and trading potential.	329,700	29,700	29,700
A workforce that fits	Develop a workforce that appropriately fits the size and requirements of the organisation as it moves to become a commissioning council.	3,976,364	179,871	115,759
Stop Waste	Reduce travel and associated costs across the Resources and Support Directorate by maximising opportunities offered through technological solutions.	46,800	0	0
Stop Waste	Rationalise spend in ICT. Ensure that all systems are used to best advantage of the business	2,152,000	28,000	40,000
Stop Waste	Stop contracts where review has identified that costs outweigh benefits.	31,000	0	0
Zero Based Budgets and Business Planning	Redesign Services, for example, Business Design, Digital Services, Customer Services, Business Support, Print Services, Programme Management.	291,748	210,448	150,848
Zero Based Budgets and Business Planning	Procure to Pay redesign implemented across the authority to improve procurement, contract and payment processes and efficiency.	1,200,000	0	0

Appendix 1 - Savings

Redesign Piece	Proposal	2014/15	2015/16	2016/17
		£	£	£
Zero Based Budgets and Business Planning	Plan for 7.5% on-going reduction in costs across Resources and Support through continual review and redesign to meet the changing needs of the organisation as they develop.	0	4,242,655	2,967,906
Zero Based Budgets and Business Planning	Review of corporate budgets to meet expected demand across the authority in relation to; removal of borrowing requirements through the generation of capital receipts, increased generation of interest on balances, baselining of an element of New Homes Bonus, review of the baseline contribution to reserves and removal of the on-going Transformation budget, replacing it with an invest to save fund.	5,000,000	1,500,000	1,500,000
Zero Based Budgets and Business Planning	Review of budgets set aside for Members, reflecting future requirements i.e. reduced printing costs.	88,000	0	0
Total		14,186,262	7,718,117	4,804,213

Appendix 2 - Recharges

Support Service	Recharge Base
Corporate Management	
Chief Executive	Recharged wholly to Corporate & Democratic Core/HRA based on turnover
Director of Resources & Support	Recharged to Senior Managers within Resources & Support
Administrative Support	Recharged to Service Areas
Finance, Governance & Assurance	
Financial Management	Recharged to services based on number of cost centres, Purchasing Cards, grant applications and capital programme. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Finance Business Partners	Recharged to services based on estimated time supporting specific services. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Finance Transaction	Based on number of purchase ledger invoices paid, number of income transactions generated from Icon, number of sales ledger invoices raised
Procurement	Based on estimate of time spent on each service with the balance apportioned to Group Managers,
Audit	Based on audit plan
Treasury	Recharged wholly to Corporate & Democratic Core/HRA
Pensions	Recharged to Pension Fund, except for element relating to Teachers Pensions which is calculated by the Exchequer Service Manager and recharged to Education
Human Resources	
Human Resources	Based on headcount
Health & Safety	Based on headcount
Occupational Health	Based on headcount
First Aid	Based on headcount
Employee Relations	Based on headcount
HR Transaction	Based on headcount
Legal, Strategy & Democratic	
Legal Services	Based on estimate of time spent on each service

Appendix 2 - Recharges

Support Service	Recharge Base
Committee Services	Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core/HRA
Member Allowances/Services	Recharged wholly to Corporate & Democratic Core/HRA based on a time estimate
Information Governance	Recharged wholly to Corporate & Democratic Core/HRA
Performance	Based on estimate of time spent on each service
Information & Research	Based on estimate of time spent on each service
Diversity	Based on headcount
Customer Involvement	
Customer Service Centre	Based on time records from CSC system
IT	Based on number of IT Licences and time estimates
Communications	Recharged equally to Service Areas
Digital Innovation	Based on estimate of time spent on each service
Business Design	Based on estimate of time spent on each service
Systems Admin	Recharged based on headcount to teams supported by Systems Admin
Commercial Services	
Head of Commercial Services	Based on headcount to areas within Commercial Services
Estates	Based on time records from Estates
Facilities Management/Office Accommodation	Cost of office accommodation recharged based on floor occupancy
Surveyors	Based on estimate of time for specific works and the Repairs & Maintenance programme
Technical Support	Based on estimate of time for specific works
Property Transaction	Recharged to Property Services areas
Corporate	
External Audit Fees	Recharged wholly to Corporate & Democratic Core/HRA based on audited working papers
Graduate Scheme	Recharged equally to Service Areas
Visitor Economy	
Records Management	Based on number of boxes held in archive

Appendix 3 – Government Grants

2013/14 Budget £	Government Grants	2014/15 Budget £
Adults Services		
40,500	Local Reform & Community Voices Grant	98,790
25,000	Local Services Support Grant	0
65,500	Total Adult Services Government Grants	98,790
Children's Services		
178,140,000	Dedicated Schools Grant	145,878,320
494,739	Local Services Support Grant	216,000
7,640,710	Pupil Premium Grant	7,640,710
5,675,412	Former LSC – School Sixth Forms	5,675,410
750,210	Learning & Skills Council	603,180
1,126,800	Foundation Learning	869,340
506,400	Tackling Troubled Families	506,400
46,350	Youth Justice Board – Children On Remand	35,120
0	Adoption Reform Grant	680,120
301,970	Early Education Funding for Two Year Olds	0
203,616	Local Reform & Community Voices Grant	0
194,886,207	Total Children's Services Government Grants	162,104,600
Commissioning		
3,185,610	Waste – Private Finance Initiative	3,185,610
0	Police & Crime Commissioner	118,000
89,263	Local Services Support Grant	89,260
893,000	Local Sustainable Transport Fund	893,000
189,980	Supporting Community Transport	0
80,000	Bikeability	0
528,000	Homelessness Main Grant	0
200,000	Efficiency Support for Services in Sparse Areas Grant	0
5,165,853	Total Commissioning Government Grants	4,285,870

Appendix 3 – Government Grants

2013/14 Budget £	Government Grants	2014/15 Budget £
	Public Health	
0	Local Reform & Community Voices Grant	152,950
8,948,000	Public Health Grant	9,843,000
0	Police & Crime Commissioner	54,000
8,948,000	Total Public Health Government Grants	10,049,950
	Resources & Support	
5,808,548	Education Services Grant	4,113,540
1,522,650	Quality in Community Services – Private Finance Initiative	1,522,650
1,791,669	2011/12 New Homes Bonus	1,791,670
1,037,914	2012/13 New Homes Bonus	1,037,910
1,373,792	2013/14 New Homes Bonus	1,373,790
0	2014/15 New Homes Bonus	1,554,570
1,738,754	Housing Benefit & Council Tax Benefit Administration Subsidy	0
0	Housing Benefit Administration Subsidy	1,208,300
0	Localised Council Tax Support Administration Subsidy	321,800
1,309,288	2013/14 Council Tax Freeze Grant	0
0	2014/15 Council Tax Freeze Grant	1,307,360
449,890	NNDR Administration Grant	449,890
53,280,000	Mandatory Rent Allowances: Subsidy	53,280,000
8,317,740	Rent Rebates: Subsidy	8,317,740
90,570	Magistrates Courts Loan Charges	9,850
8,547	Community Right to Challenge New Burdens	8,550
566,882	Social Fund Grant	558,640
7,855	Community Right to Bid	7,860
130,617	Council Tax Support New Burdens Funding	122,620
250,000	Local Enterprise Partnerships Core Funding Grant	250,000
0	Small Business Rate Relief	1,798,930
0	Business Rates Compensation Grant	402,020
437,708	Efficiency Support for Services in Sparse Areas Grant	0
78,122,424	Total Resources & Support Government Grants	79,437,690
287,187,984	Total Shropshire Council Government Grants	255,976,900

Appendix 4 – Reports Schedule

Date	Committee	Financial Strategy Reports	Other Relevant Reports
26 June 2013	Cabinet	Financial Strategy – Initial Outlook Report	
24 July 2013	Cabinet	Financial Strategy – 2014/15 to 2023/24	
13 November 2013	Cabinet	Business Plan and Financial Strategy – 2014/15 to 2023/24	
27 November 2013	Performance Management Scrutiny Committee	Scrutiny of the Council’s Business Plan and Financial Strategy 2014/15 to 2023/24	
11 December 2013	Cabinet		Setting the Council Tax Taxbase for 2014/15 Income Review of Fees and Charges for 2014/15
19 December 2013	Council		Setting the Council Tax Taxbase for 2014/15 Income Review of Fees and Charges for 2014/15
15 January 2014	Cabinet	Financial Strategy and Capital Programme 2014/15 to 2016/17	Robustness of the Estimates and Adequacy of Reserves 2013-16
19 February 2014	Cabinet	Council Business Plan and Financial Strategy 2014 to 2017	Estimated Collection Fund Outturn 2013/14
27 February 2014	Council	Council Business Plan and Financial Strategy 2014 to 2017	Council Tax Resolution 2014/15

Appendix 5 – Glossary

Budget

The financial plan reflecting the Council's policies and priorities over a period of time i.e. what the Council is going to spend to provide services.

Business Rates

Taxation that is levied on business properties and collected by Shropshire Council. A change in regulations surrounding Business Rates has resulted in a proportion being retained and shared locally amongst authorities (including Fire Authority), rather than going to the Government for redistribution on a national basis.

Capital Expenditure/Capital Programme

Expenditure on items that have a life of more than one year, such as buildings, land, major equipment, or which adds to rather than maintains the value of existing assets.

Capital Financing

Capital expenditure is financed by Government grants, external contributions (e.g. developers' contributions to specific schemes), contribution from the revenue account, proceeds from the sale of assets, and borrowing. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of the loans.

Capital Receipts

The proceeds from the sale of fixed assets such as land and buildings. These sums can be used to finance new capital expenditure.

Collection Fund Surplus

A surplus of council tax and business rate income collected over the level assumed for budget purposes. Any such surplus or deficit is shared between the billing authority and its major precepting authorities.

Council Tax Requirement

This is an amount calculated, in advance of each year, by every local authority. It is the amount of revenue to be collected from council tax, and is equivalent to an authority's Band D council tax multiplied by its council tax base.

Earmarked Reserves

The Council maintains certain specific revenue reserves to meet future expenditure. These are held within earmarked reserves.

Appendix 5 – Glossary

Employees

This includes all staffing budgets as well as indirect employees costs such as training, recruitment, agency staff and any budgeted redundancy costs.

General Fund Balances

This balance is held by the Council for general purposes, i.e. against which there are no specific commitments. The balance is treated as a contingency to protect the Council's financial standing should there be any financial issues in the year.

Government Grants

Contributions by central Government towards either the revenue or capital cost of local authority services.

Housing Revenue Account

The statutory account to which the revenue costs of providing, maintaining and managing Council dwellings are charged. These costs are financed by tenants' rents and government housing subsidy.

Internal Recharges

This includes the costs of support services such as IT, HR, Finance, Legal and Property Services. These services provide support functions to the frontline services in their service delivery.

MTFP

This refers to the Medium Term Financial Plan which maps the Council's resources and expenditure plans over a short, medium and long term period.

Net Budget Requirement

The total expenditure (after deduction of income) that the Council finances from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

Non Controllable Expenditure

This includes notional accounting transactions required to show the total cost of a service and includes capital charges such as depreciation, insurance contributions and future pension costs.

Appendix 5 – Glossary

Other Controllable Expenditure

This includes all premises, transport related and supplies and services budgets that the Council holds.

Revenue Expenditure

Expenditure on the day to day running costs of the Council, such as salaries, wages, utility costs, repairs and maintenance.

Service Income

This includes all other income received within the revenue budget and will include other grants and contributions, fees and charges, other sales and internal recharge income.

Staff Budgets

This includes only staff salaries, NI contributions and Pension costs for Council employees.

Tax Base

To set the Council Tax for each property a Council has to first of all calculate the council tax base. This is a figure that is expressed as the total of band D equivalent properties.

Third Party Payments

This is a payment to an external provider or an internal service delivery unit defined as a trading operation. This generally contains any major contracts that the Council enters into.

Transfer Payments

This includes the costs of payments to individuals for which no goods or services are received in return. Examples of transfer payments include rent rebates and rent allowances for Housing Benefits.

Housing Revenue Account

2013/14 Budget £	Shropshire Council Housing Revenue Account	2014/15 Budget £
Income		
(16,120,490)	Dwellings Rent	(16,959,450)
(195,600)	Garage Rent	(185,240)
(18,240)	Other Rent	(22,090)
(167,390)	Charges for Services	(216,660)
(16,501,720)	Total Income	(17,383,440)
Expenditure		
7,172,300	ALMO Management Fee	7,312,710
127,550	Supplies & Services	194,700
4,171,900	Capital Charges – Dwelling Depreciation	4,262,170
72,450	Capital Charges – Depreciation Other	69,810
2,994,060	Interest Paid	2,995,110
610,000	Repairs charged to revenue	450,000
475,230	Revenue Financing Capital Expenditure	1,650,000
200,000	Increase in Bad Debt Provision	310,000
603,120	Corporate & Democratic Core/Support Services	181,180
16,426,610	Total Expenditure	17,425,680
(75,110)	Net Cost of Services	42,240
560	PWLB Premium amortised	0
0	Interest Received	(23,000)
(74,550)	Net Operating Expenditure	19,240
(74,550)	Net Cost of Service/(Surplus) for Year	19,240
HRA Reserve		
1,041,350	B/fwd 1 April (Estimated)	1,115,900
74,550	Surplus/(Deficit) for year	(19,240)
1,115,900	Carried Forward 31 March	1,096,660

Capital Programme 2014/15 – 2016/17

Capital Programme Summary

The Capital Programme for the period 2014/15 to 2016/17, based on current confirmed funding and delivery schedule for schemes. This was not based on a full review and revision of the Capital Strategy, as the Council's focus has been on the delivery of revenue savings, however the introduction of schemes assisting this work will be considered within the year based on scheme appraisals. These schemes will be prioritised based on the schemes fit with the business plans of the service and the revenue savings the schemes will generate. The capital cost of the schemes will also need to be affordable within the projected available capital receipts.

Capital Budgets 2014/15 to 2016/17

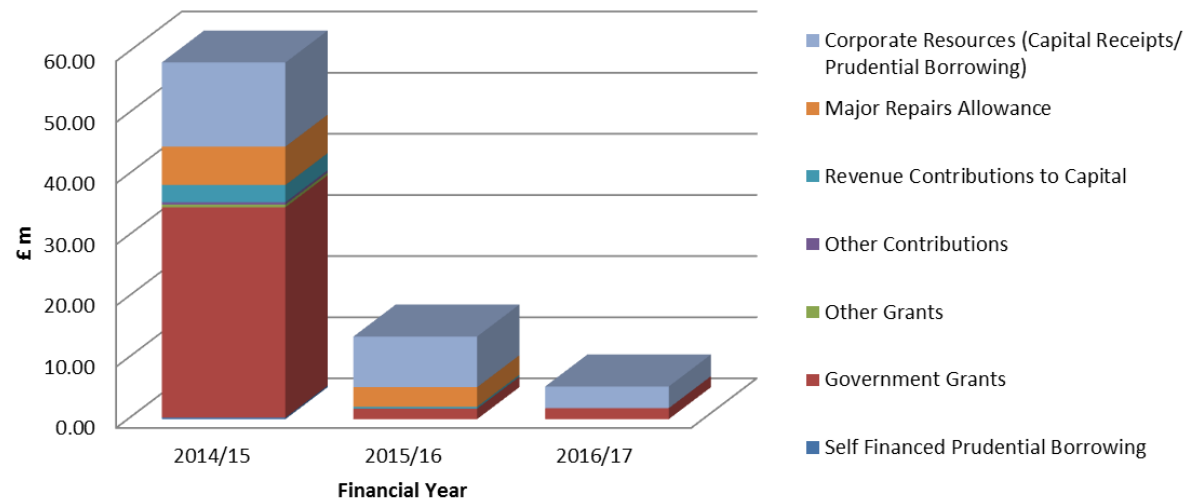
Service Area	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £
General Fund			
Adult Services	1,419,791	314,663	0
Children's Services	13,173,406	1,709,784	1,795,273
Commissioning	33,394,659	8,152,534	3,500,000
Resources & Support	268,000	50,000	50,000
Total General Fund	48,255,856	10,226,981	5,345,273
Housing Revenue Account	10,090,890	3,287,090	0
Total Approved Budget	58,346,746	13,514,071	5,345,273

Capital Programme 2014/15 – 2016/17

Capital Financing 2014/15 to 2016/17

Service Area	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £
Self Financed Prudential Borrowing	261,142	0	0
Government Grants	34,408,091	1,709,784	1,795,273
Other Grants	442,303	0	0
Other Contributions	382,512	0	0
Revenue Contributions to Capital	2,805,294	311,400	0
Major Repairs Allowance	6,293,314	3,200,000	0
Corporate Resources (Capital Receipts/ Prudential Borrowing)	13,754,090	8,292,887	3,550,000
Total Financing	58,346,746	13,514,071	5,345,273

Capital Programme & Financing by Financial Year



Capital Programme 2014/15 – 2016/17

Capital Programme Detail by Scheme

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Adult Services						
<u>Social Care Operations</u>						
Adult Social Care						
Adults - DoH Grant	K5B71	R Houghton	450,000	314,663	0	New DoH grant funding, to be provisionally allocated to development of 4 new Supported Living bungalows, which will attract additional Development Trust funding.
Telecare Call Monitoring	K5B88	R Houghton	200,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
IT/Mobile Flexible Working	K5B89	R Houghton	150,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
Kempsfield - Specialist Accommodation	K5B90	R Houghton	100,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
Safe Place Hub - ALD's Louise House	K5B91	R Houghton	50,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
Development Trust Bungalow - Raven Site, Market Drayton	K5B94	R Houghton	350,000	0	0	Ongoing scheme, further match to be built in from Development Trust once confirmation received.
Adult Social Care Community Capital Grant Scheme	K5B01	R Houghton	40,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
IT Hardware - Implementation of Care Bill	K5B02	R Houghton	40,000	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
Extra Care Initiative	K5B03	R Houghton	39,791	0	0	Funding brought forward from previous years; financed from Corporate Resources & B/F grant.
Total Adult Services			1,419,791	314,663	-	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Children's Services						
<u>Children's Safeguarding</u>						
Early Years						
Early Years & Childcare	K3L22	S Wilkins	100,000	0	0	Funding to be allocated to Early Years schemes, financed from Corporate Resources.
Two Year Old Funding for Early Education	K3LA1	S Wilkins	82,454	0	0	Funding re-profiled from previous years, committed to providing grants; financed from Corporate Resources.
Mereside Primary - 2 Yr Olds	K3L06	S Wilkins	100,000	0	0	Scheme slipped from 13/14, financed from Corporate Resources.
Crowmoor Primary - Development of 2 year old places	K3L08	S Wilkins	32,000	0	0	Scheme slipped from 13/14, financed from Corporate Resources.
Total			314,454	0	0	
Children's Residential Care						
Havenbrook - External Buildings Conversion	K3A47	K Bradshaw	33,949	0	0	Funding for works, financed from Corporate Resources.
Total			33,949	0	0	
Total Children's Safeguarding			348,403	0	0	
<u>Learning & Skills</u>						
Primary Schools						
Primary School Basic Need	K3AXJ	P Wilson	985,642	1,709,784	1,795,273	New 14/15, 15/16, 16/17 Basic Need allocation and 13/14 funding B/F; to be allocated to new schemes to be identified.
Primary School Refurbishment	K3AXK	P Wilson	723,840	0	0	Funding B/F from 13/14; to be allocated to new schemes to be identified.
Ellesmere Primary Basic Need	K3AX1	P Wilson	350,000	0	0	Scheme slipped from 13/14, financed Corporate Resources/S106 monies.
Whitchurch - Basic Need	K3182	P Wilson	290,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Highley - Reconfigure Office Area & Accessible Toilet	K3A08	P Wilson	20,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Morville - Secure Lobby	K3A17	P Wilson	70,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Buildwas Primary - Demountable Toilets Refurbishment	K3A53	P Wilson	60,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Kinlet Primary - Heads Office/PPA/Lobby Works	K3A54	P Wilson	50,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Radbrook Primary - Secure Lobby	K3A57	P Wilson	30,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Hanwood Primary - Secure Lobby and Office Works	K3A58	P Wilson	70,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Worthen Primary - Secure Lobby	K3A59	P Wilson	30,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
St Lawrence, Church Stretton - Secure Lobby & Office Extension	K3A60	P Wilson	60,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
West Felton Primary - Lobby/Office/Staffroom Improvements	K3A66	P Wilson	79,900	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Cheswardine - Create Internal Staffroom	K3A70	P Wilson	40,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Total			2,859,382	1,709,784	1,795,273	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
School Amalgamations						
School Amalgamations - Contingency	K3061	P Wilson	238,243	0	0	Contingency in case of overspend on existing schemes, financed from Corporate Resources
Shawbury Primary / St Mary's Amalgamation	K3207	P Wilson	115,110	0	0	Funding required to complete scheme, financed from Corporate Resources.
St Martins - All Through School	K3208	P Wilson	1,021,544	0	0	Funding required to complete scheme, financed from Corporate Resources and DfE grant.
Total			1,374,897	0	0	
Secondary Schools						
Secondary School Refurbishment	K3BXX	P Wilson	187,840	0	0	Funding B/F from 13/14; to be allocated to new schemes to be identified.
Meole Brace New Floor Classroom S7	K3B08	P Wilson	25,000	0	0	New scheme for 14/15, financed from DfE grant.
Ludlow School Refurb of Science Classrooms	K3B16	P Wilson	210,000	0	0	New scheme for 14/15, financed from DfE grant.
Lacon Childe Refurb of Science Classrooms	K3B17	P Wilson	115,000	0	0	New scheme for 14/15, financed from DfE grant.
Oldbury Wells Improved Science Room/Arts	K3B18	P Wilson	58,000	0	0	New scheme for 14/15, financed from DfE grant.
Thomas Adams Upgrade Changing Rooms	K3B19	P Wilson	58,000	0	0	New scheme for 14/15, financed from DfE grant.
Meole Brace Sport Changing Room Refurb	K3B20	P Wilson	70,000	0	0	New scheme for 14/15, financed from DfE grant.
Total			723,840	0	0	
Universal Infant Free School Meals						
Universal Infant Free School Meals		P Wilson	587,365	0	0	Funding B/F from 13/14; to be allocated to new schemes to be identified.
Total			587,365	0	0	
Asset Management Plan - Condition/Suitability						
AMP Condition	K3R24	P Wilson	3,161,165	0	0	Funding B/F from 13/14 and new projected funding; to be allocated to new schemes to be identified.
Coleham Primary - Stonework Repairs	K3R46	P Wilson	30,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Cleobury Mortimer Primary - re-wire	K3RA7	P Wilson	110,000	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Rushbury Primary Re Roof Pitch Roof	K3RD2	P Wilson	70,850	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Rushbury Primary - Chimney Demolition	K3RD3	P Wilson	10,900	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Total			3,382,915	0	0	
Fire Safety Schemes						
Fire Safety - Unallocated	K3V01	P Wilson	300,000	0	0	Funding B/F from 13/14; to be allocated to new schemes to be identified.
Fire Safety - Radbrook	K3V45	P Wilson	20,468	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Fire Safety - Shifnal	K3V46	P Wilson	27,529	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Fire Safety - Whitchurch Infants	K3V47	P Wilson	24,861	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Fire Safety - Highley	K3V48	P Wilson	22,699	0	0	Scheme slipped from 13/14, financed Corporate Resources.
Total			395,557	0	0	
Special Education Needs						
Schools Access Initiative Contingency	K3C50	P Wilson	250,000	0	0	Funding B/F from 13/14; to be allocated to new schemes to be identified.
Special Education Refurbishment	K3CX0	P Wilson	850,000	0	0	Funding B/F from 13/14; scheme developed for delivery in 2014/15.
Total			1,100,000	0	0	
Contingency						
Salary Contingency	K3050	P Wilson	200,000	0	0	New projected grant funding, if additional fees works required.
Total			200,000	0	0	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Devolved Formula Capital						
Devolved Formula Capital - Allocated by schools		P Wilson	2,201,047	0	0	Allocated direct to schools, combination of grant B/F from previous years and estimated grant for 14/15.
		Total Learning & Skills	12,825,003	1,709,784	1,795,273	
Total Children's Services			13,173,406	1,709,784	1,795,273	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Commissioning						
Leisure						
Market Drayton Swimming Centre - Changing Rooms	K5T51	P Davis	10,000	0	0	Retention due on scheme 14/15; financed from specific Grant.
	Total		10,000	0	0	
Community Action						
Whitchurch Civic Centre	K5T48	N Willcox	132,000	0	0	Final works and retention due on scheme 14/15; financed from corporate resources and revenue contribution.
	Total		132,000	0	0	
Waste Management						
In Vessel Composting Facility	K6WM0	L Wolfe	325,000	0	0	For land purchases as part of Veolia Waste Management contract, planning approval has been rejected on initial site identified and Veolia are now looking to identify new site. If this is identified the transaction could go through in 3-4 months, on this basis budget still required in 2014/15. Financed from Corporate Resources.
Road Vanguard Way	K6WMB	L Wolfe	5,002	0	0	Final works due on scheme 14/15; financed from revenue contribution.
	Total		330,002	0	0	
Bereavement Services						
New Burial Site - Shrewsbury	K6BS1	L Wolfe	128,000	0	0	Retention due on scheme 14/15; financed from Corporate Resources.
	Total		128,000	0	0	
Highways & Transport - LTP						
Structural Maintenance of Bridges						
Bridgeguard Rolling Programme	K6BG4	J Williams	1,630,706	0	0	Financed from DfT grant and commuted sum.
	Total		1,630,706	0	0	
Structural Maintenance of Roads						
Structural Maintenance of Principal Roads	K6AF9	T Sneddon	350,222	0	0	Financed from DfT grant.
Structural Maintenance of Secondary Roads	K6AF0	T Sneddon	1,349,378	0	0	Financed from DfT grant.
Structural Maintenance of Road to be allocated		T Sneddon	9,759,300	0	0	Financed from DfT grant.
	Total		11,458,900	0	0	
Street Lighting						
Programme of structural replacement of lighting columns	K6SL1	R Buzzacott	300,000	0	0	Financed from DfT grant & revenue contribution.
Conversion of SOX Streetlights to Electronic Control Gear	K6SL2	R Buzzacott	100,000	0	0	Financed from DfT grant.
Part Night Lighting	K6SL3	R Buzzacott	100,000	0	0	Financed from DfT grant.
	Total		500,000	0	0	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Local Transport Plan - Integrated Transport Plan						
Network Management and Efficiency						
Network Management and Efficiency General	K6NE1	R Buzzacott	963,977	0	0	Financed from DfT grant.
Total			963,977	0	0	
Public Transport						
Public Transport - General	K6PT4	R Buzzacott	150,000	0	0	Financed from DfT grant.
Total			150,000	0	0	
Walking and Cycling						
Walking and Cycling General	K6CY2	R Buzzacott	1,007,680	0	0	Financed from DfT grant.
Total			1,007,680	0	0	
Safety and Speed Management						
Speed Management - General	K6SM1	R Buzzacott	977,343	0	0	Financed from DfT grant.
Total			977,343	0	0	
Total Integrated Transport Plan			3,099,000	0	0	
Total Highways & Transport - LTP			16,688,606	0	0	
Strategic Highways - Non LTP Project Management						
Cleobury Mortimer Public Conveniences	K6EM3	S Brown	3,684	0	0	Retention due on scheme 14/15; financed from Corporate Resources.
Whitchurch Town Centre Improvements	K6PMD	K Jones	4,764	0	0	Retention due on scheme 14/15; financed from S106 contribution.
Total			8,448	0	0	
Flood Defences & Water Management						
Much Wenlock - Flood & Water Management	K6FW1	D Edwards	600,000	0	0	Specific Environment Agency funding for the scheme.
Shifnal - Flood & Water Management	K6FW4	D Edwards	140,000	0	0	Specific Environment Agency funding for the scheme.
Total			740,000	0	0	
Environmental Maintenance - Depots						
Depot Redevelopment - Unallocated	K6H03	S Brown	611,865	0	0	Planned depot improvements, financed from Corporate Resources and prudential borrowing.
Depot Redevelopment - Whittington, Oswestry	K6H05	S Brown	2,000	0	0	Planned depot improvements, financed from Corporate Resources.
Depot Redevelopment - Hodnet	K6H06	S Brown	2,000	0	0	Planned depot improvements, financed from Corporate Resources.
Depot Redevelopment - Craven Arms	K6H08	S Brown	707,820	0	0	Planned depot improvements, financed from Corporate Resources.
Depot Redevelopment - Stourbridge Road, Bridgnorth	K6H09	S Brown	97,892	0	0	Planned depot improvements, financed from Corporate Resources.
Total Environmental Maintenance - Depots			1,421,577	0	0	
Sub-Total Commissioning			19,458,633	-	-	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Commissioning - Heads of Service						
<u>Public Protection</u>						
Housing Health & Wellbeing						
Disabled Facilities Grants	K5P03	B Carey	1,381,000	0	0	Based on projected grant for 2014/15, allocation will not be confirmed until early 2014, any change in grant will be adjusted in the budget as reported through the monthly capital monitoring report.
Market Drayton Empty Property Incentive Grant	K5P14	B Carey	80,000	0	0	Grants allocated for bring empty properties back into use, financed from New Homes Bonus revenue monies..
Oswestry Area Empty Property Incentive Grant	K5P15	B Carey	55,000	0	0	Grants allocated for bring empty properties back into use, financed from New Homes Bonus revenue monies..
	Total		1,516,000	0	0	
	Total Public Protection		1,516,000	0	0	
<u>Business Growth & Prosperity</u>						
Visitor Economy						
Music Hall Refurbishment	K5HA9	A Evans	140,000	0	0	Retention due on scheme; financed from Corporate Resources.
Digitalisation of Records	K5HAH	M McKenzie	5,973	0	0	Final equipment purchases on scheme, financed from Corporate Resources.
Records, Archives & Museums Store - Hortonwood	K5HAP	M McKenzie	50,000	0	0	Final equipment purchases on scheme, financed from Corporate Resources.
	Total		195,973	0	0	
Enterprise & Business						
Food Enterprise Centre - Construction (Battlefield)	KER38	M Pembleton	35,000	0	0	Retention due on scheme; financed from Corporate Resources.
Ludlow Eco Park Plot 3	KED20	M Pembleton	30,000	0	0	Final payments on scheme; financed from Corporate Resources.
Shropshire Small Business Loan Scheme - Phase 1	KED32	M Pembleton	130,000	100,000	0	Funding contracted to be provided, profiled as per contracts; financed from Corporate Resources.
Shropshire Small Business Loan Scheme - Phase 2	KED36	M Pembleton	250,000	0	0	Funding contracted to be provided, profiled as per contracts; financed from Corporate Resources.
Shrewsbury Business Park Phase 2 Extension	KED33	M Pembleton	400,000	0	0	Final works and retention due on scheme 14/15; financed from corporate resources and revenue contribution.
	Total		845,000	100,000	0	
Outdoor Recreation						
Oswestry Play & Recreational Improvements	K5BC7	M Blount	50,000	0	0	Capital receipt funded project.
Trefonen Playing Pitch Phase 2 - Drainage Improvements	K5T52	M Blount	31,456	0	0	External grant/contributions (£106) funded project.
Snailbeach Lead Mine Higher Level Stewardship	K5T53	C Dean	148,297	0	0	External grant funded project.
	Total		229,753	0	0	
Infrastructure & Growth - Growth Point						
Shrewsbury Growth Point	K6GP1	J Harrison	553,000	0	0	Funding remaining, currently held for possible requirement for Flaxmill Implementation stage project, financed from Corporate Resources.

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Flaxmill Project - Bus Depot & Sports & Social Club	K6GP2	J Harrison	580,000	0	0	Funding remaining, currently held for possible requirement for Flaxmill Implementation stage project, financed from Corporate Resources.
Shrewsbury Vision	K6GP4	J Harrison	150,000	0	0	Funding remaining, financed from Corporate Resources.
Flaxmill Project - Implementation	K6FM1	J Harrison	1,000,000	0	0	Funding allocated for Flaxmill Implementation stage project, financed from Corporate Resources. Further external funding has not been built into the programme as funding contracts have not yet been signed and scheme costs still being worked through.
Shrewsbury Vision - New Riverside Development	K6HR1	J Harrison	500,000	0	3,500,000	Funding provided from Corporate Resources for refurbishment of Raven Meadows Multi Storey Car park as part of Riverside Shopping Centre Development. This scheme has been reprofiled based on the latest projections on scheme delivery.
Total			2,783,000	0	3,500,000	
Planning Policy - Affordable Housing						
Affordable Housing - Idsall Crescent	K6AHF	A Mortimer	170,350	0	0	New build affordable Housing scheme, financed from S106 monies.
Affordable Housing - Rolling Fund	K6AHG	A Mortimer	33,500	300,000	0	New Homes Bonus funding to be allocated as schemes development; further funding also available from S106 monies held.
Affordable Housing - Plas Fynnon, Oswestry	K6AHQ	A Mortimer	300,000	0	0	Grant for affordable housing scheme, S106 and New Homes Bonus funded scheme.
Affordable Housing - Saxon Fields, Wem	K6AHR	A Mortimer	32,770	0	0	Final payment on S106 funded scheme.
Shrewsbury Self Build Scheme	K6AHT	A Mortimer	260,000	0	0	To develop infrastructure to enable self build plots to be made available, financed from New Homes Bonus.
Drapers Almshouses	K6AHU	A Mortimer	240,000	0	0	Grant for affordable housing scheme, S106 funded scheme.
Community Led Affordable Housing Grant Scheme	K6AHV	A Mortimer	114,000	11,400	0	Grant for affordable housing scheme, New Homes Bonus funded scheme.
Affordable Housing Contributions Grant Scheme (S106)	K6AHW	A Mortimer	37,500	0	0	Grant for affordable housing scheme, S106 funded scheme.
Total Strategic Planning and Public Information			1,188,120	311,400	0	
Broadband						
Broadband Project - Milestone 0	KB000	C Taylor	345,118	170,777	0	Joint funded project from BDUK Grant and Corporate Resources; profiled based on contract entered into with BT.
Broadband Project - Milestone 1	KB001	C Taylor	4,260,712	3,900,885	0	
Broadband Project - Milestone 2	KB002	C Taylor	2,572,350	2,065,472	0	
Broadband Project - Milestone 3	KB003	C Taylor	0	1,604,000	0	
			7,178,180	7,741,134	0	
Total Business Growth and Prosperity			12,420,026	8,152,534	3,500,000	
Sub-Total Commissioning Heads of Service			13,936,026	8,152,534	3,500,000	
Total Commissioning			33,394,659	8,152,534	3,500,000	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Resources & Support						
<u>Customer Care & Support Services</u>						
Property Services						
Disabilities Discrimination Act (other than schools)	KXX18	S Jackson	50,000	50,000	50,000	Ongoing budget to meet Legal obligation of DDA, funded from Corporate Resources.
Lord Hill Statue Repairs	KCS01	S Jackson	50,000	0	0	Final works and retention due on scheme 14/15; financed from corporate resources.
Shirehall - Replace Roof Crown Courts	KCS02	S Jackson	168,000	0	0	Budget re-profiled from 13/14, scheme to be reassessed; financed from Corporate Resources.
			268,000	50,000	50,000	
Total Customer Care & Support Services			268,000	50,000	50,000	
Total Resources & Support			268,000	50,000	50,000	
Total General Fund Capital Programme			48,255,856	10,226,981	5,345,273	

Capital Programme 2014/15 – 2016/17

Scheme Description	Code	Project Manager	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £	Details
Housing Revenue Account						
Major Repairs Programme - SC Contracts						
Housing Major Repairs Programme	K5P01	P McGreary	430,000	3,200,000	0	Based on available Major Repairs Allowance Funding in HRA business plan, plus budget B/F from 2013/14. Allocated to specific schemes so far:
Kitchens & Bathrooms	K5P20	P McGreary	400,000	0	0	
Disabled Adaptations	K5P24	P McGreary	350,000	0	0	
Replacement Doors	K5P41	P McGreary	300,000	0	0	
Roofing	K5P42	P McGreary	100,000	0	0	
Heating Installations	K5P43	P McGreary	500,000	0	0	
Asbestos Removal	K5P45	P McGreary	500,000	0	0	
Insulation	K5P46	P McGreary	600,000	0	0	
Major Works Programme	K5P56	P McGreary	100,000	0	0	
			3,280,000	3,200,000	0	
Major Repairs Programme - STAR Housing Contracts						
STAR Housing Rewires	K5R02	P McGreary	300,000	0	0	
STAR Electrical Remedial Works	K5R04	P McGreary	450,000	0	0	
STAR Roofing	K5R05	P McGreary	100,000	0	0	
STAR Major Works	K5R06	P McGreary	150,000	0	0	
			1,000,000	0	0	
New Build Programme						
Housing New Build Programme	K5NB1	P McGreary	5,810,890	87,090	0	New build programme, financed from MRA, HRA revenue and capital receipts from sale of properties built.
			5,810,890	87,090	0	
Total Housing Revenue Account			10,090,890	3,287,090	0	
Total Capital Programme			58,346,746	13,514,071	5,345,273	

Capital Programme 2014/15 – 2016/17

Capital Funding of Programme

Financing	2014/15 Budget £	2015/16 Budget £	2016/17 Budget £
Financing			
Self Financed Prudential Borrowing	261,142	0	0
Government Grants			
Department of Transport	16,299,000	0	0
Department of Health	1,151,966	0	0
Department for Education			
- Condition Capital Grant	4,275,499	0	0
- Basic Need Capital Grant	492,821	1,709,784	1,795,273
- Universal Infant Free School Meals	587,365	0	0
- Devolved Formula Capital	2,186,525	0	0
Disabled Facilities Grants	1,081,000	0	0
HCA - New Build	894,000	0	0
BDUK - Broadband	6,719,314	0	0
Environment Agency	720,601	0	0
	34,408,091	1,709,784	1,795,273
Other Grants			
Sports England	29,400	0	0
Natural England	148,297	0	0
Other Grants	264,606	0	0
	442,303	0	0
Other Contributions			
Section 106	381,512	0	0
Other Contributions	1,000	0	0
	382,512	0	0
Revenue Contributions to Capital	2,805,294	311,400	0
Major Repairs Allowance	6,293,314	3,200,000	0
Corporate Resources (Capital Receipts/ Prudential Borrowing)	13,754,090	8,292,887	3,550,000
Total Confirmed Funding	58,346,746	13,514,071	5,345,273

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